



THE INSTITUTE
FOR URBAN
ECONOMICS

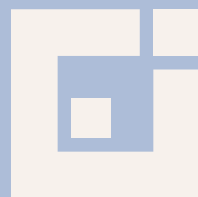
1995

2020

25
YEARS

ABOUT US

THE IUE'S MISSION: PROVIDING ANALYSIS AND ASSISTANCE TO CITIES AND REGIONS IN SOCIAL AND ECONOMIC DEVELOPMENT



The Institute for Urban Economics (IUE) is a non-government and non-profit organization established in Moscow in 1995.

Today, the IUE is one of the leading think tanks carrying out a comprehensive research of the processes that take place in Russian regions and municipalities and the country, in general.

The IUE suggests new solutions on social and economic development of territories, participates in lawmaking process, makes an independent evaluation of the situation, and organizes public dialogue on the most critical issues of the country's development.

Many of the IUE's developments had great importance for the country. They enabled the enhancement of efficiency of municipal governance and improvement of people's welfare. In particular, we are proud of our achievements in the implementation of residential mortgage lending in Russia. Today, there is practically no city or rural settlement in Russia where needy residents cannot receive a housing allowance.

The IUE played an important role in liquidation of a system of "unfunded mandates" by means of which higher tiers of public authority reassigned the responsibilities for funding their decisions to lower tiers without providing additional financial resources.



DEPARTMENTS

- Real Estate Market Department
- Urban Economy Department
- Municipal Economic Development Department



TARGET AUDIENCE

State authorities and local governments;
business; non-profit, societal
and academic organizations



SUBSIDIARIES

- The Institute for Urban Economics LLC
- Specialized Fund for IUE Endowment Management



EDUCATIONAL ACTIVITIES

Department of Urban Economy and Municipal Management
of the National Research University—Higher School of Economics
(scientific, methodological and organizational support)



MEMBERSHIP

- Association of Russian Economic Think Tanks (ARETT)
- Community of Financiers of Russia
- The European Network for Housing Research (ENHR)
- International Union for Housing Finance (IUHF)



IUE MANAGEMENT



BOARD OF TRUSTEES

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IUE BOARD

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Chairperson of the Board (President of the Institute)

A.S. PUZANOV

General Director

T.D. POLIDI

Executive Director

OUR SERVICES



FOR FEDERAL AUTHORITIES

Design and expertise of draft national strategies, conceptions, regulatory acts in the field of housing policy, housing and utility sector development, town-planning and land-use issues, municipal socio-economic development of cities and metropolitan areas

Development of proposals and the regulatory legal framework for transformation of business climate, including partial lowering of the administrative barriers and the development of competition in construction and apartment building management

The development of indicators, monitoring, and evaluation of the effectiveness of governmental policies in housing, utility, and urban planning sectors



FOR REGIONAL AUTHORITIES

Development of and expertise of regional conceptions, investment strategies, programs on socio-economic development of territories, including metropolitan areas, housing construction, development of the housing market and other real estate, housing and utility sector

Development of indicators of the current state and perspective of the development of the housing, utilities, urban development sectors of cities and metropolitan areas

Development of recommendations for increasing the effectiveness of regional programs for capital renovations in apartment buildings, financial sustainability of regional capital renovations operators and development of the "special account" model for capital renovations



FOR LOCAL AUTHORITIES

Development and expert review of municipal concepts, strategies, social and economic development programs for cities and metropolitan areas

Development and support for projects of inter-municipal collaboration on the territory of metropolitan areas

Development and appraisal of indicators reflecting consideration of interests of all stakeholders (residents, businesses, local authorities) when carrying out large urban investment projects

Development of complex programs on formation of comfortable and inclusive urban environment, including for low-mobility groups in the population

Substantiation of spatial-economic concepts for redevelopment of territories of blighted development

Development of propositions on the functioning of the urban economy in a "smart city", including on digitization of the urban economy, management of apartment buildings, beautification of territories attached to apartment buildings and public spaces

Informational and methodical support for engagement of the population and businesses in taking part in decisions, including in electronic format, on issues of urban development and formation of a comfortable urban environment



FOR BUSINESS

Assessment of the socio-economic situation and investment potential of territories belonging to companies' area of interest

Urban development, financial, economic, legal, and methodical support of projects on redevelopment of urban territories

Development of organizational and financial models of public/private projects for construction of utility and social infrastructure, including those under concessional agreements

Development of financial/economic models for construction of housing and commercial real estate; elaboration of the new methods of housing provision for population, including development of rental housing

Development of recommendations on raising the quality of management of multi-apartment housing, regulating the relationships between private owners and managing organizations based on management contracts



FOR NON- COMMERCIAL, PUBLIC AND RESEARCH ORGANIZATIONS

Informational support on issues of housing and utility economy, town planning activities

Monitoring and analysis of the municipal economy, housing, utility and town planning sectors

Methodical support and training of non-commercial organizations in the housing area on issues of management and major repairs of apartment buildings, beautification of residential areas, household solid waste management, community engagement in management of residential areas



Nadezhda
Borisovna
KOSAREVA,
President
of the Institute for
Urban Economics



Sergey
Aleksandrovich
VASILIEV,
Chairman of the Institute
for Urban Economics Board
of Trustees

Dear Colleagues, friends, and supporters,

The Institute for Urban Economics began its work 25 years ago, guided by a mission that has remained constant throughout all these years – providing analysis and assistance for the socio-economic development of cities and regions. There have been many changes in our country over those 25 years, but the Institute has remained faithful to its ideals and principles.

Over these years, the IUE has made a genuine contribution to Russia's economic and social development, providing expert support to the local and federal authorities, businesses and non-commercial organizations involved in the economic development of our cities.

The Institute has been an active participant in the drafting and implementation of key laws, strategies and programs aimed at improvement of housing and urban policies, housing and utilities reform, municipal socio-economic development, and spreading best practices in municipal governance.

The IUE Endowment provides a sound financial foundation, supporting opportunities to conduct pilot research, deliver the results of our research to a wider range of stakeholders, monitor the economic and housing situations in cities and metropolitan areas. The results of all research financed through the IUE Endowment are available on our web-site and are accessible to all.

IUE has also established and strengthened its international reputation, and for the last five years has been in the Top 50 of the Global Go Think Tank Index in the "Leading Analytical Institutes of Central and Eastern Europe" and "Leading Analytical Institutes in Social Policy" categories.

In 2019, the Institute continued active work on its chosen areas of priority. An important milestone was the completion of analysis and preparation of complex proposals for improvement of the system of social housing provision for beneficiary categories of citizens in the Russian Federation, carried out to order of the Integrated

Housing Development Institution (DOM.RF). Other significant projects for the Institute were the preparation of proposals for granting broader powers to Russian regional governments in the areas of urban planning, land and housing, as well as the evaluation of the implementation of regional housing construction policy in the Moscow mega-region (both studies ordered by the Center for Strategic Development); analysis and preparation of proposals for improving state oversight of utilities connection for capital construction (ordered by the Department of Urban Planning Policy of the Moscow Government).

Last year, the Institute completed two grant-funded projects: Multi-apartment building management contract: Do It Yourself! (Supported by Grant from the President of the Russian Federation for civil society development and IUE endowment) and Practical Guide for building-neighborhood activists: Roadmap for multi-apartment building overhaul (Supported by Grant from Moscow Major and IUE endowment). We believe these projects are highly important because they promote the development of civil society institutions and affect the lives of real people.

The achieved results, of which we are rightfully proud, would have been impossible without the support of our colleagues and partners. We express our deep gratitude to the state and local government agencies, leading centers of socioeconomic analysis, universities and businesses, and the media for their assistance in bringing our work to life, and also those who placed orders for work with the IUE, grantors and donors to IUE Endowment.

This celebration of the Institute for Urban Economics is a personal celebration for every employee of the Institute, members of the Council and Board of Trustees of the Institute! And we congratulate all of us on our 25th anniversary, wishing each of you continued success and many interesting years of fruitful work!

CONGRATULATIONS FROM COLLEAGUES



The IUE has been on the front lines for a quarter of a century. Doing what we need for the future. Draft laws, recommendations, lectures, publications. On the frontlines, each day is worth two – in legislation, each day is worth four.

A quarter of a century is like a whole century. The IUE has done a century's worth of work. The IUE is already in the future under the flag of hope. That flag draws all those who are in and around the IUE. To the IUE, glory and long life!

Edward K. TRUTNEV



We are grateful to our partners and colleagues in all the Russian cities and regions that have been actively testing the ideas of the Institute for 25 years and giving us feedback, which allows us to make our projects as useful as possible for all participants in urban development! I wish the Institute further fruitful cooperation with cities and regions!

Tatyana D. POLIDI



The Institute for Urban Economics has always been and remains an organization where the work not only contributes to professional growth, but also brings the joy of creativity and communication with highly qualified specialists and interesting people, pride in participation in solving the most pressing problems and worthy responses to the challenges of rapidly changing life, as well as satisfaction from the fact that the work we are doing is socially important. Due to The Institute for the opportunities and invaluable experience! I wish the Institute to always be the leading expert center and "talent pipeline", a beloved place of work for many!

Irina V. GENTSLER



City and municipal economies are rapidly becoming global. Changes are visible and there is much that is out of the concept of traditional economic tools, so experts in this area are incredibly valuable. The Institute for Urban Economics Foundation is one of the world-class centers of expertise capable of remelting traditional economic and urban planning concepts with the theory and practice of modern urban development. Its experts have been setting the tone in the urban expert community for more than a quarter of a century and have with their own hands created the conceptual and regulatory framework that organizes urban processes in Russia and other countries. I wish my dear colleagues perseverance and success in this incredibly exciting and very necessary business, because they are no longer addressing to the city and the world (Urbi et Orbi), but to the world as a city (Orbi quod Urbi).

Aleksey V. NOVIKOV



20th century economist Peter Drucker said that "effective leaders force themselves to set priorities and not back down from their decisions. They know that they have no other choice but to do first-rate things first, and never do secondary things." In my opinion, the team at the Institute has, through its work, shown that it is made up of just such leaders. I wish all members of the team to be "better than yesterday" and to continue to receive deserved recognition for their work.

Elena G. KLEPIKOVA



The past 25 years, which have been full of events, convincingly demonstrate that the best strategy is to stick to your mission, the values shared by the Institute's team, never mind what happens around you. This is what allows us to become better and be in demand at different stages of development. I wish the Institute to preserve and multiply this legacy!

Alexander S. PUZANOV



CONGRATULATIONS FROM PARTNERS



FROM THE ACCOUNTS CHAMBER OF THE RUSSIAN FEDERATION



**Aleksei L.
KUDRIN,**
Chairman of the Accounts
Chamber of the Russian
Federation

Dear Nadezhda Borisovna,

I congratulate you and everyone at the Institute for Urban Economics on the 25th anniversary of the day of your founding!

A quarter of a century may seem like a short time, but over these years, the Institute's specialists have carried out hundreds of studies, prepared key laws regulating activities in construction sector of the economy, implemented projects to reform the housing and communal services sector, and developed proposals for the socio-economic development of Russian cities.

Today, thanks to the tight-knit team of professionals at the Institute, it is a leading center for analysis of the economics of Russian cities and metropolitan areas, which are becoming the drivers of innovation and socioeconomic growth in our country.

I wish you all future success, breakthrough studies, and the preservation and growth of your strong, expert and academic position. Joy and success!

Yours sincerely,
Aleksei Kudrin

FROM THE STATE DUMA



**Galina P.
KHOVANSKAYA,**
Chairwoman of the State Duma
Committee on Housing Policy
and Utilities

Dear Nadezhda Borisovna,

Congratulations on the 25th anniversary of the Institute for Urban Economics!

Under your leadership, the Fund has made a significant contribution to the legislation of the Russian Federation not only in the area of housing policy and utilities, but also in many other related areas.

I wish you and your colleagues success and new achievements!

G.P. Khovanskaya

CONGRATULATIONS FROM PARTNERS



**Nikita Y.
STASISHIN,**
Chairman of the Ministry
of Construction and Housing
and Communal Services of
the Russian Federation
(Ministry of Russia)

Dear Nadezhda
Borisovna,

The Institute for Urban Economics is a long-standing and reliable partner of Ministry of Russia. 25 years is only the beginning of the journey! So bold steady!

With deepest respect,
N.E. Stasishin



**Oleg V.
BUKLEMISHEV,**
President of the Association
of Independent Centers
of Economic Analysis

Dear Nadezhda
Borisovna,

In the name of the Association of Independent Centers of Economic Analysis (AICEA) and all its members, I am pleased to congratulate one of the oldest and most well-known Russian analytical organizations, the Institute for Urban Economics, on its 25th anniversary!

O.V. Buklemishev



**Andrei N.
MAKSIMOV,**
Chairman of the Commission
on Territorial Development
and Local Government of
the RF Public Chamber

Dear Alexander
Sergeyevich,

Expert and public discussions on the development of local government and on the spatial organization of our lives is difficult to imagine without the active and professional participation of experts from the Institute for Urban Economics. With gratitude and hope for future collaboration.

A.N. Maksimov



**Anatoly M.
YAROSHEVSKY,**
Director of the Execu-
tive Board of the Inter-
regional Association
of Municipalities
"Cities of the Urals"

**Vladimir G.
REPRINTSEV,**
Director of the
Executive Board
of the Association
of Cities of the
Volga Region

**Mikhail A.
ZAITSEV,**
General Director of
the Executive Board
of the Association
of Siberian and Far
Eastern Cities

**Alexander A.
VASILIEV,**
Director of the
Executive Board
of the Union of
Cities of Central and
North-Western Russia

FROM REGIONAL PARTNERS

The Institute for Urban Economics is only slightly younger than Russia's reborn local government and inter-municipal movement. All these years we have felt your support, which we value.

Thank you, and we hope we'll meet in the future in different corners of our great country!

A.A. Vasiliev,

M.A. Zaitsev,

V.G. Reprintsev,

A.M. Yaroshevsky

KEY MILESTONES

2003-2004

PARTICIPATION IN THE PREPARATION OF A PACKAGE OF 26 FEDERAL LAWS FOR IMPROVING THE AFFORDABILITY OF HOUSING, INCLUDING THE NEW RF HOUSING CODE AND RF TOWN PLANNING CODE

2002

CREATION OF THE INSTITUTE FOR URBAN ECONOMICS LLC (THE INSTITUTE FOR URBAN ECONOMICS FUND IS THE SOLE FOUNDER)

2005-2012

PARTICIPATION IN THE IMPLEMENTATION OF THE NATIONAL PRIORITY PROJECT "AFFORDABLE AND COMFORTABLE HOUSING FOR RUSSIAN CITIZENS", INCLUDING THE DEVELOPMENT OF MORTGAGE LENDING AND UTILITIES REFORMS

1996-2001

SUPPORTING LOCAL AUTHORITIES IN REFORMS OF MUNICIPAL ECONOMIES AS PART OF THE TRANSITION TO MARKET ECONOMY, INCLUDING THOSE IN HOUSING AND UTILITIES, SOCIAL SUPPORT FOR THE POPULATION

2013

CREATION OF A SPECIALIZED FUND FOR MANAGEMENT OF THE INSTITUTE FOR URBAN ECONOMICS ENDOWMENT (THE IUE IS THE SOLE FOUNDER)

1995

CREATION OF THE INSTITUTE FOR URBAN ECONOMICS FUND

2013 TO PRESENT

PARTICIPATION IN THE PREPARATION OF STRATEGIC AND PROGRAMMATIC DOCUMENTS, CARRYING OUT SCIENTIFIC ANALYTICAL AND APPLIED PROJECTS ON THE MOST CURRENT ISSUES OF HOUSING POLICY AND URBAN DEVELOPMENT, INCLUDING:

— participation in the development of "Strategy 2020: A New Model of Growth — A New Social Policy"

— participation in the development of the Russian Federation Spatial Development Strategy for the period to 2025

— participation in development of the Russian Federation Development Strategy for 2018-2024

— participation in the development and implementation of the Russian Federation State program "Provision of Affordable and Comfortable Housing and Utilities for Russian Citizens"

— monitoring the implementation of the Decree of the President of the Russian Federation dated May 7, 2012 № 600 "On Measures to Provide Russian Federation Citizens with Affordable and Comfortable Housing and Improve the Quality of Utilities Services" and the National Project "Housing and Urban Environment"

— development of proposals on issues of municipal governance and strategic planning

— assistance in attracting investment to the utilities sector

— participation in improvements to the regulation and information and methodical support for apartment building management

— assistance with creation of a system of apartment building capital repairs, including development of special accounts for such capital repairs

— participation in the development and implementation of a package of measures to lower administrative barriers in construction

— development of proposals on the governance of metropolitan areas and transformation of degraded areas

— development of the first in Russia methodology for calculation and appraisal of the gross municipal product of cities and metropolitan areas and their contributions to the national GDP

— production of the first study in Russia assessing the affordability of housing in the largest Russian metropolitan areas (results included in the leading international 'Annual Demographia International Housing Affordability Survey')

2020

THE IUE HAS THE REPUTATION OF THE LEADING EXPERT ANALYTICAL CENTER FOR URBAN ECONOMICS MATTERS WITH 25 YEARS OF EXPERIENCE (RATING "GLOBAL GO TO THINK TANK INDEX": THE IUE IS THE TOP 50 AMONG ANALYTICAL CENTERS IN THE COUNTRIES OF EASTERN EUROPE AND AMONG THE CENTERS OF SOCIAL POLICY)

2012-2019

GLOBAL GO TO
THINK
TANK
INDEX



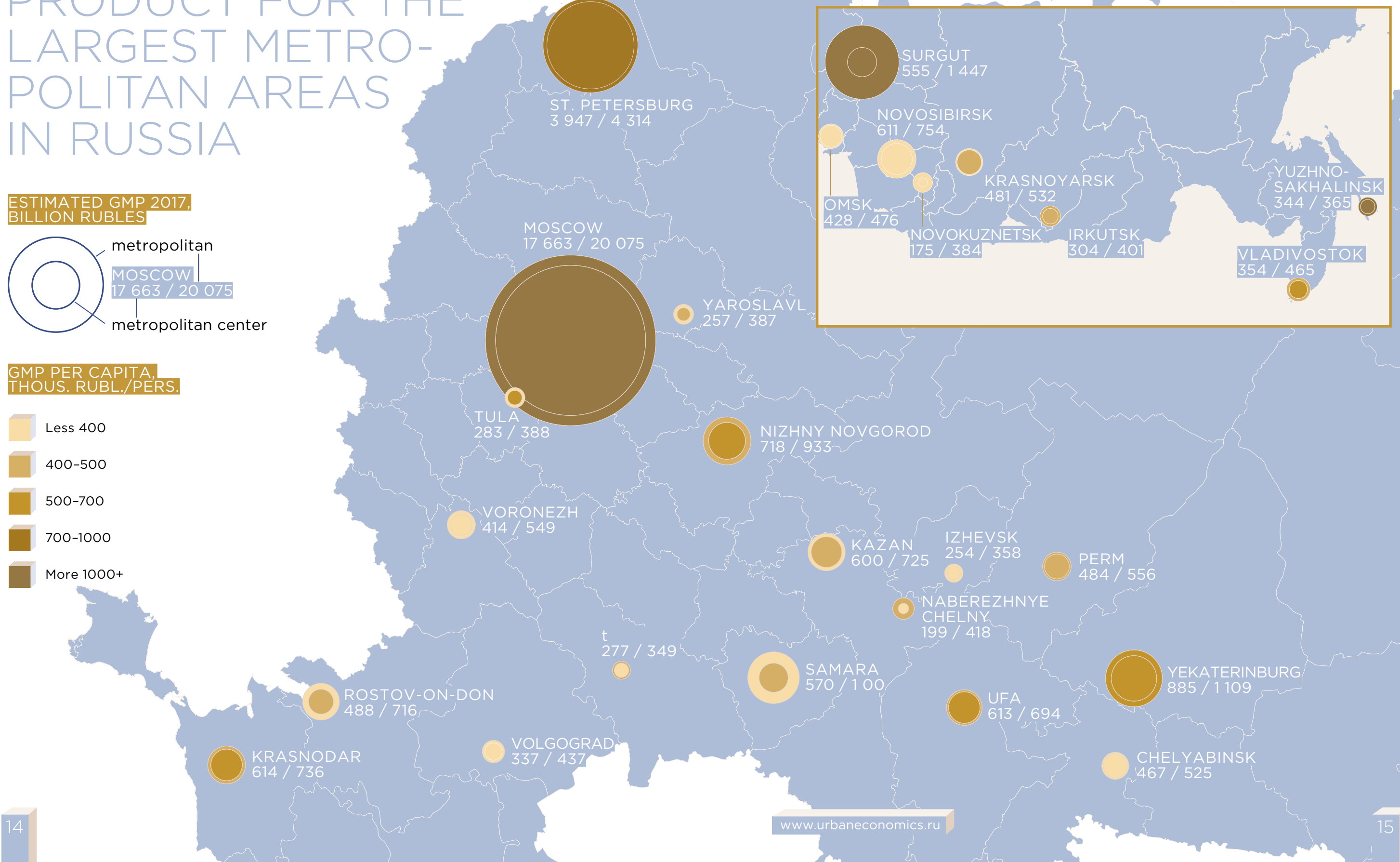


IUE ESTIMATES OF GROSS METROPOLITAN PRODUCT FOR THE LARGEST METRO- POLITAN AREAS IN RUSSIA

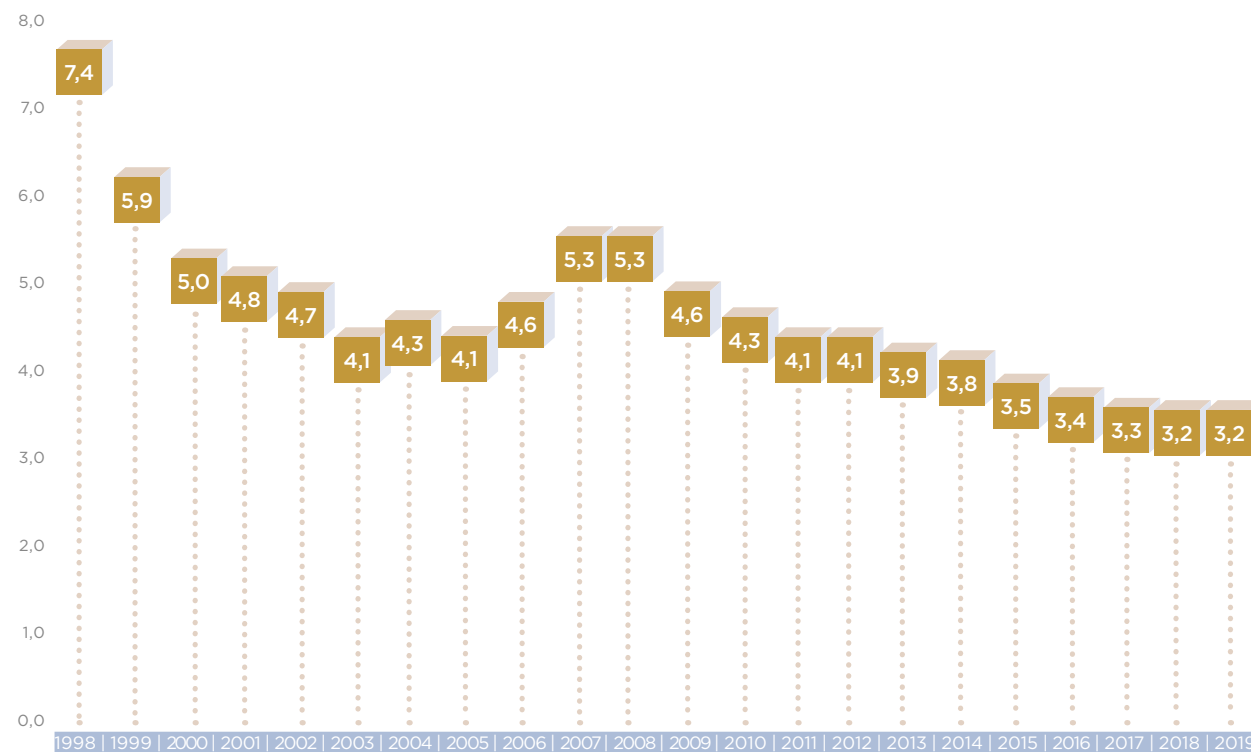
ESTIMATED GMP 2017,
BILLION RUBLES



GMP PER CAPITA,
THOUS. RUBL./PERS.



IUE APPRAISAL OF HOUSING AFFORDABILITY IN RUSSIA, 1998-2019



THE INSTITUTE FOR URBAN ECONOMICS

CONTINUOUSLY MONITORS

THE VALUES OF SEVERAL INDICATORS OF

HOUSING AFFORDABILITY IN RUSSIA NATIONALLY,

FOR RUSSIAN FEDERATION REGIONS

The housing affordability index (HAI) shows roughly how many years it takes for a household of 3 to save enough to buy a standard apartment of 54 meters squared, provided the household saves all their yearly REVENUE. According to international criteria (http://www.demographia.com/dhi.pdf?fbclid=IwAR3Jho48V_gFdbVhHzGJIA-jWRezqY_8WBs158AnB8387-CmomZztUO3Zh9I), the HAI should be interpreted as follows: more than 5 years – housing is unaffordable; 4-5 years – purchasing a home is extremely difficult; 3-4 years – housing is not very affordable; less than three years – housing is affordable

2020 MARKED THE FIRST YEAR RUSSIA
WAS INCLUDED IN THE INTERNATIONAL
'HOUSING AFFORDABILITY SURVEY' BASED
ON THE IUE'S FIRST APPRAISALS OF HOUSING
AFFORDABILITY IN THE LARGEST METROPOLITAN
AREAS IN RUSSIA

METROPOLITAN AREA	HOUSING AFFORDABILITY INDEX (IN YEARS)	HOUSING AFFORDABILITY ACCORDING TO UN STANDARDS
Moscow Metropolitan Area	4,2	Purchasing a home is extremely difficult
St. Petersburg Metropolitan Area	4,2	Purchasing a home is extremely difficult
Kazan Metropolitan Area	3,3	Housing is not very affordable
Krasnoyarsk Metropolitan Area	3,3	Housing is not very affordable
Vladivostok Metropolitan Area	3,2	Housing is not very affordable
Perm Metropolitan Area	3,0	Housing is not very affordable
Volgograd Metropolitan Area	2,7	Housing is affordable
Ufa Metropolitan Area	2,7	Housing is affordable
Novosibirsk Metropolitan Area	2,6	Housing is affordable
Chelyabinsk Metropolitan Area	2,5	Housing is affordable
Samara-Tolyatti Metropolitan Area	2,5	Housing is affordable
Rostov Metropolitan Area	2,4	Housing is affordable
Saratov Metropolitan Area	2,3	Housing is affordable
Yekaterinburg Metropolitan Area	2,2	Housing is affordable
Nizhny Novgorod Metropolitan Area	2,2	Housing is affordable
Voronezh Metropolitan Area	2,1	Housing is affordable
Krasnoyarsk Metropolitan Area	2,0	Housing is affordable



LEGISLATIVE ACTIVITIES OVER 25 YEARS



KEY

FEDERAL LAWS

- Federal Law "On the Fundamentals of Housing Policy" (rescinded)
- Federal Law "On Associations of Homeowners" (rescinded)
- Federal Law "On Mortgages (Pledged Property)"
- The Land Code of the Russian Federation
- Federal Law "On the General Principles of the Organization of Local Self-government in the Russian Federation"
- Federal Law "On Mortgage-backed Securities"
- Housing Code of the Russian Federation
- Town-Planning Code of the Russian Federation

- Federal Law «On Participation in Shared Construction of MultiFamily and other Buildings and on Amendments to Some Legislative Acts of the Russian Federation»
- Federal Law "On the Principles of Tariff Regulation for Utilities Organizations" (rescinded)
- Federal Law "On Concession Agreements"
- Federal Law "On the Support Fund for the Reform of the Housing and Utilities Sector"
- Federal Law "On Support for the Development of Housing Construction"
- Federal Law "On State Registration of Immovable Property"
- Federal Law "On Support for the Development and Improving the Effectiveness of Management in the Housing Sector and Amendments to Certain Legislative Acts of the Russian Federation"



OTHER KEY REGULATORY LEGAL ACTS

MUNICIPAL ECONOMIC DEVELOPMENT

- Concept for long-term socioeconomic development of the Russian Federation for the period until 2020, approved by resolution of the RF Government dated November 17, 2008, №1662-p
- Russian Federation State Program "Providing affordable and comfortable housing and utilities for Russian Federation Citizens," approved by resolution of the RF Government dated April 15, 2014 № 323 (rescinded)
- Law of the City of Moscow dated April 30, 2014 № 18 "On Beautification in the City of Moscow"
- Resolution of the RF Government dated December 5th, 2014 № 1318 "On regulation of housing tenancies in the social housing sector"

REAL ESTATE MARKET

- The Strategy for Residential Mortgage Lending Development in the Russian Federation until the year 2030, approved by resolution of the Government dated July 19, 2010 № 1201-p (rescinded)
- Resolution of the RF Government dated April 30, 2014 № 403 "On a comprehensive list of procedures in housing construction" (along with "Rules on the introduction of changes to the comprehensive list of procedures in housing construction" and "Rules for maintaining the registry of descriptions of procedures on the comprehensive list of procedures in housing construction")
- Strategy for Residential Mortgage Lending Development in the Russian Federation until the year 2020, approved by resolution of the RF Government dated November 8, 2014 № 2242-p (rescinded)

MUNICIPAL ECONOMY

- Rules on providing subsidies for payment of housing and utilities services, approved by resolution of the RF Government on December 14, 2005, № 761
- Rules on the provision of utilities services to citizens, approved by resolution of the RF Government dated May 23, 2006, № 307 (rescinded)
- Rules on maintenance of common property in an apartment building, approved by resolution of the RF Government dated August 13, 2006, № 491
- Information disclosure standards for organizations operating in apartment building management, approved by resolution of the RF Government on September 23, 2010, № 731
- Regulation on state housing oversight, approved by resolution of the RF Government dated on June 2013, № 493
- Methodical recommendations on the establishment of a minimum contribution towards capital repairs, established by order of the RF Ministry of Regional Development dated July 10, 2013, № 288 (rescinded)

GRANTS SOCIAL PROJECTS

2019

2019-2020

GRANT OF THE MAYOR OF MOSCOW
"My repaired house, my landscaped yard, my comfortable district: support for residents' initiatives" project

Pilot city: Moscow

Provision of information and methodical support for civil participation and resident initiatives on matters of capital renovation of apartment buildings and landscaping of surrounding yard territories

2018

2018-2019

PRESIDENTIAL GRANTS FOUNDATION
"Multi-apartment building management contract: Do It Yourself!" project

Pilot cities: Izhevsk, Kaliningrad, Kostroma, Rostov-on-Don, Cherepovets, Ulan-Ude, Yaroslavl, Moscow, Sevastopol, Simferopol, Kirov, Ryazan

Developed the information and methodical resources for civil society institutions in housing sector and homeowners on matters relating to formation of orders for management of common property in an apartment building and the negotiation of an apartment building management agreement

2017

2017-2018

PRESIDENTIAL GRANTS FOUNDATION
"Support for Civic Institutions when Involving the Public in Developing Courtyard Areas and Creating a Comfortable Urban Environment" project

Pilot cities: Kaliningrad, Cherepovets, Cheboksary, Izhevsk, Ulan-Ude

Developed recommendations for joint actions by civil society institutions to engage the public and other stakeholders in the beautification of yard territories and local public spaces and formation of modern comfortable urban environment

2013

2013-2014

PRESIDENTIAL GRANTS FOUNDATION
"Consumer rating of management organizations as an instrument of public control over the quality of utilities services" project

Pilot cities: Izhevsk, Sarapul, Kaliningrad, Zelenogradsk, Svetly

Developed the criteria and method for consumers to evaluate performance of housing management organizations used for public control over the activity of management organizations both at the level of the apartment building and for public housing control in municipalities or regions. Consumer ratings of management organizations have been calculated for the five pilot cities

2018

2018-2019

GRANT OF THE MAYOR OF MOSCOW

Project "Practical Guide for building-neighborhood activists: Roadmap for multi-apartment building overhaul"

Pilot city: Moscow

Developed a practical manual for city activists on housing and utilities, and for preparation and successful execution of capital repairs, which can serve as a basis for further digitization of information and methodical provision for capital repairs

2017

2017-2018

MOSCOW CITY PUBLIC RELATIONS COMMITTEE

"The Housing Activist's Handbook: Communication and interaction for successful capital repair" project

Pilot city: Moscow

Developed methodical recommendations for city activists in housing and utilities sector and on collaboration with residents, owners of properties, organizers and contractors of services and works on capital repairs for provision of successful and conflict-free capital repairs of apartment buildings

2015

2015-2016

MOSCOW CITY PUBLIC RELATIONS COMMITTEE

"A guide "Major overhaul in multi-unit residential buildings: owners' decisions and actions" project

Pilot city: Moscow

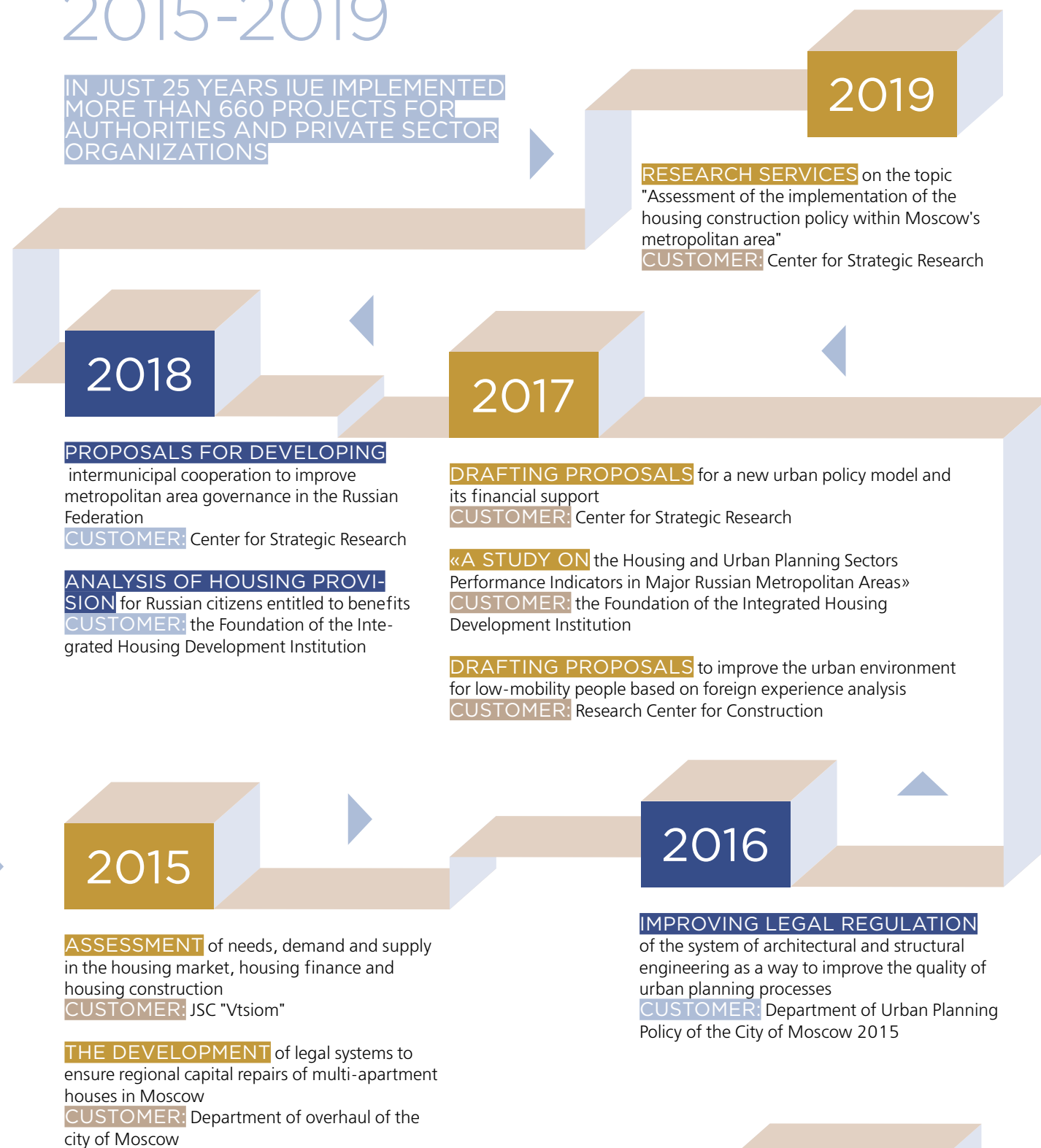
Developed an information and methodical manual. Carried out an educational consultation program for city housing activists

IUE projects in 2013 - 2019 supported by IUE Endowment Fund presented on the IUE web-site: <http://www.urbaneconomics.ru/klientam-i-grantodatelyam/projects>



MAJOR COMMERCIAL PROJECTS 2015-2019

IN JUST 25 YEARS IUE IMPLEMENTED
MORE THAN 660 PROJECTS FOR
AUTHORITIES AND PRIVATE SECTOR
ORGANIZATIONS



THE PUBLIC RELATIONS CENTER



KEY AREAS OF ACTIVITY

- Reporting the activity of the Institute for Urban Economics on the IUE website, in the media sources
- Expert discussions and analytical publications

IUE WEBSITE

- The IUE website is updated daily
- According to data from Yandex Metric for 2019, the number of visitors to the site grew by **12%** compared with 2018. In 2019, the IUE website was visited by more than **80,000 people**. Overall, the IUE website has been visited by **1.11 million people**

ACADEMIC AND ANALYTICAL PUBLICATIONS

- In 2019, **11 articles** were published in professional journals
- Over 25 years, more than **400 analytical articles** have been published

EXPERT DISCUSSIONS

- IUE is holding from **7 to 15 open expert discussions** on the most current urban issues
- In 2019, the IUE organized **8 open expert discussions, 350 experts and journalists** participated

MASS MEDIA

- In 2019, more than **600 articles** were published in the media, including **60 exclusives**
- IUE experts's articles were published in **leading journals** such as: Rossiyskaya Gazeta, Vedomosti, Kommersant, Izvestia, TASS, Expert, Construction Journal, et al.
- Experts from the IUE took part in radio and television programs, on Russia-1, Russia-24, Moscow-24, OTR and Evening Moscow, radio stations Business FM, Kommersant FM, Echo Moscow, Lighthouse and others

FACEBOOK

1,830 followers

TWITTER

3,000 followers

IUE YOUTUBE CHANNEL

215 subscribers

- **80 videos** posted
- Overall, **13,291 people** have watched the channel

E-LIBRARY

Over 2010-2019 the IUE has posted
248 IUE publications

ELECTRONIC BULLETIN

- The IUE electronic newsletter comes out quarterly with a summary of the main publications and presentations by IUE experts
- The IUE electronic newsletter is sent to **450 subscribers** on the IUE website, including representatives of the expert community, mass media, and government authorities

EDUCATIONAL AND SCHOLARLY ACTIVITY

TOGETHER WITH THE HIGHER SCHOOL OF ECONOMICS

The IUE **collaborates** with the National Research University Higher School of Economics (HSE) in educational and academic activities. The Chair of Urban Economy and Municipal Management opened in 2003 as the basis for the educational initiatives of the Institute for Urban Economics and continues its work as part of the newly established HSE Faculty of Social Sciences. IUE staff also **lead active educational activities** in the A.A. Vysokovsky Higher School of Urban Studies and the Faculty of Regional and Urban Studies of the HSE, and also participate in the **realization of scholarly projects** as part of the Program of Fundamental Research of the HSE.

Two monographs were published in 2015 and 2018 based on the results of the studies undertaken.





CONSOLIDATED FINANCIAL INFORMATION

CONSOLIDATED

REVENUE

The Institute for Urban Economics Fund and the Institute for Urban Economics LLC in 2019 comprised **94.1 million rubles**

AUDIT

The Institute for Urban Economics and its subsidiary organizations (Institute for Urban Economics LLC and the Specialized Foundation for Management of the Endowment of the Institute for Urban Economics" passed an audit of its financial accounts for 2019. The audit was performed by 1A Consulting Group. The Auditor's Opinions for all organizations confirmed that accounting and financial reporting met the requirements of Russian legislation

STRUCTURE OF THE 2019 BUDGET BY SOURCE OF FINANCING

(CONSOLIDATED IUE FUND AND IUE LLC)

Total consolidated revenue
94.1 million rubles

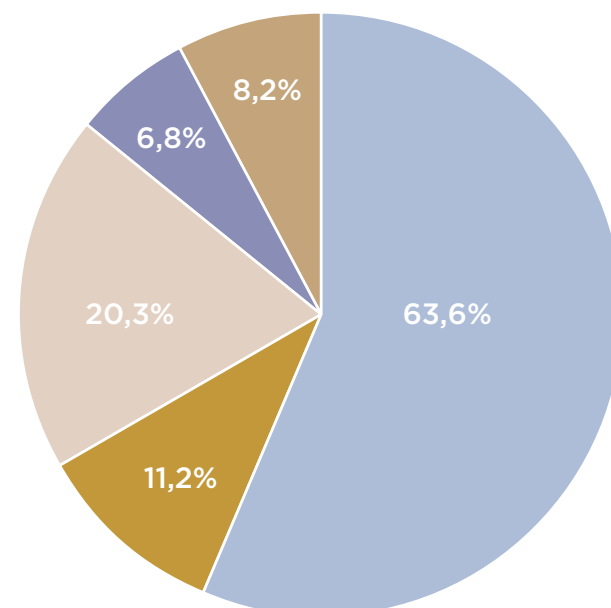
of which:

- IUE and IUE LLC contracts with Russian organizations, including state/ municipal contracts **50.4 million rubles**
- targeted revenue of the IUE from revenue on the IUE endowment **19.1 million rubles**
- IUE LLC contracts with international commercial organizations **10.5 million rubles**
- IUE targeted revenue from grant funds **6.4 million rubles**
- other revenue of the IUE and the IUE LLC **7.7 million rubles**

IUE

ENDOWMENT

- the endowment was valued as at the end of 2019 at **441.9 million rubles**
- REVENUE from the endowment in 2019 consisted of **32.7 million rubles**
- 19.1 million rubles** was allocated for the activities of the IUE in 2019
- all results of IUE activity funded by the endowment are open and are presented on the IUE website: <http://www.urbaneconomics.ru/klientam-igrantodatelyam/celevoy-kapital#page-title>

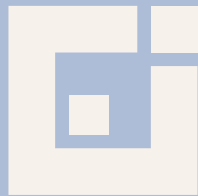


FINANCIAL INFORMATION IUE FUND

REPORT ON THE USE OF IUE PROPERTY

IN 2019 (THOUSAND OF RUBLES)

BALANCE OF MONETARY FUNDS AT THE BEGINNING OF THE REPORTING PERIOD	41 182
FUNDS RECEIVED	67 139
of which:	
Targeted receipts	28 862
Monetary funds received from business activities	38 277
EXPENSES	59 016
including:	
Expenditure on targeted events	25 013
Direct business expenses	18 636
Expenses for institutional development conduct of general institutional events	490
Expenses on education and professional development of employees	70
Expenses on employee social support programs	424
Expenses relating to activity of the information and publishing center	2 272
Expenses maintaining the office, including rent of the property, administrative expenses, etc.	9 034
Expenses for the acquisition and maintenance of fixed assets, inventory and other property	868
Expenses for the audit of financial reports	75
Other expenses (including bank expenses)	228
Tax payments	1 906
BALANCE OF MONETARY FUNDS AT THE END OF REPORTING PERIOD	49 305



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